



SPECTOR

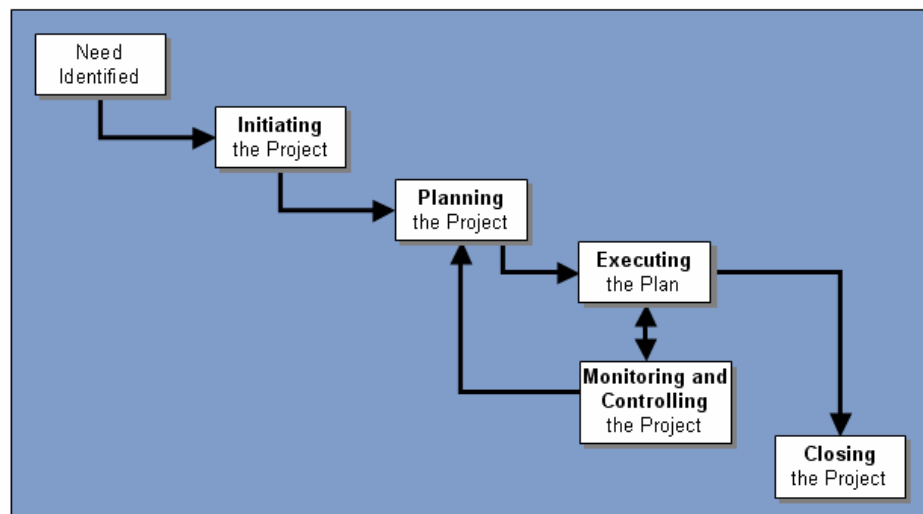


Project: Project Office: **Program Management** – IT Roadmap
Date: 04/2006

The project

Every project exists only after a decision has been made to address a specific business need, either internal or external need to the organization, funding is available to support its execution, and measurable goals and objectives are well defined. Without knowing the expected results, quality level or capability of the end product, a project is difficult to plan, execute or conclude.

Case

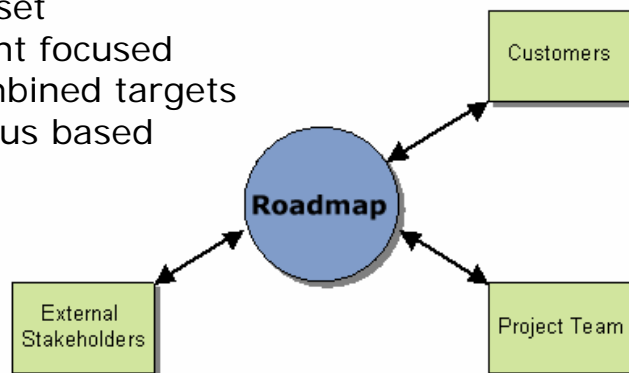
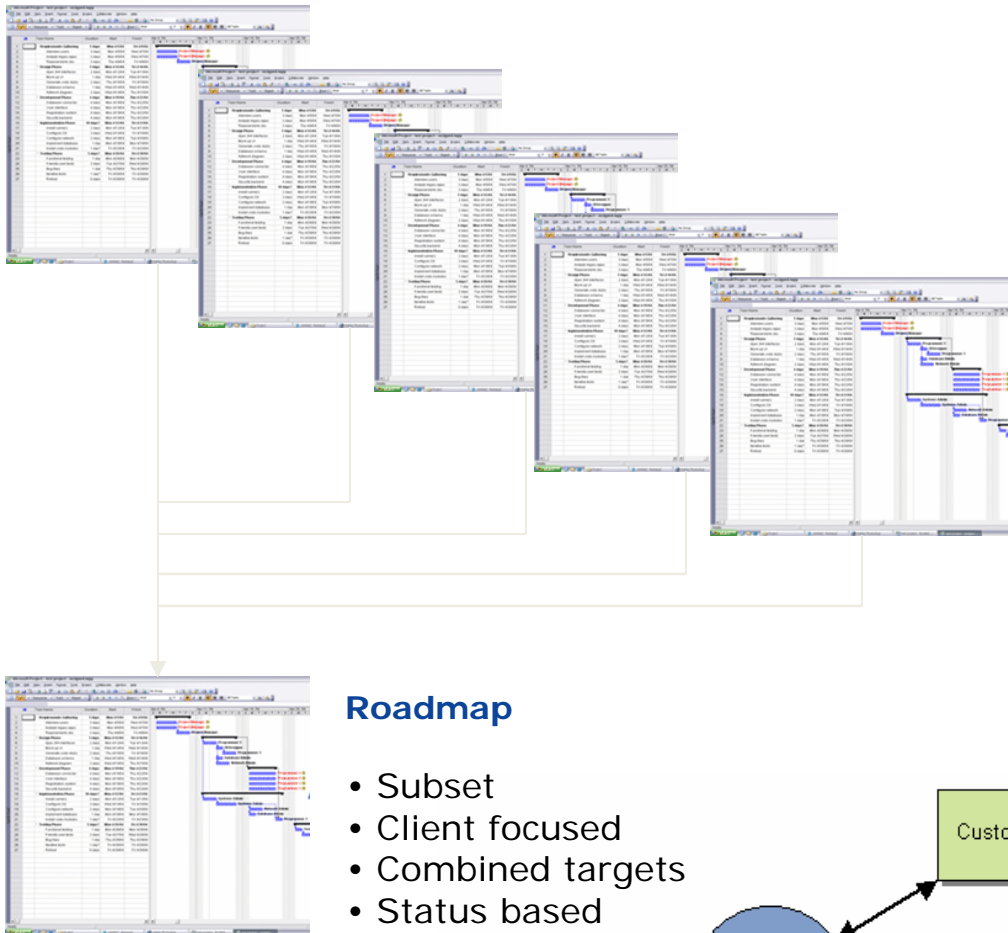


Project Management Process Group Flow

The combination of different projects and their influence on each other can be described into a Roadmap and is called Program Management.

The deliverables

A final **Roadmap** which is a subset out of the different project plans with combined targets.



The success

Initiating a Process Group is the conceptual element of project management—the basic processes that should be performed to get the project started. This starting point is critical because those who will deliver the project, those who will use the project, and those who have a stake in the project need to reach an agreement on its initiation. Stakeholders may be able to exert influence that can positively or negatively affect the Project Team’s ability to successfully complete the project, so it is very important to involve and manage, to the extent possible, all stakeholders in the Process Group activities. By garnering the buy-in and shared ownership of the project by the Spector stakeholders, it generally improves the probability of satisfying customer requirements.

The basic processes for the Initiating Process Group where:

- Selecting the project
- Determining business needs
- Considering Enterprise Environmental Factors (e.g., historical data, marketplace conditions, organization structure, industry standards)
- Considering Organizational Process Assets (e.g., policies, procedures, plans, guidelines)
- Determining objectives
- Developing the Project Charter
- Developing the Preliminary Project Scope Statement
- Determining HL deliverables
- Identifying the PM
- Determining High Level resource requirements
- Obtaining project initiation approval.